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Director of Central Intelligence Directive No. 3/1

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[Washington,] (8 July) 1948

STANDARD OPERATING PROCEDURES FOR DEPARTMENTAL PARTICIPATION IN
THE PRODUCTION AND COORDINATION OF NATIONAL INTELLIGENCE

This document is the publication of Executive Order, National Security Council Intelligence Directive No. 3, and paragraph 4, National Security Council Intelligence Directive No. 1, and in order to facilitate departmental participation in the preparation of national intelligence, the following operating procedures are established.

1. Current Intelligence. Departmental intelligence agencies will, upon request, furnish such advice and assistance to the Central Intelligence Agency in the preparation of Central Intelligence Agency current intelligence reports as is feasible. Departmental intelligence concurrence or dissent is not required, but copies of all such reports will be furnished departmental intelligence agencies as quickly as possible. Such reports or estimates will indicate that they have been coordinated with the Central Intelligence Agency.

2. Planning of Intelligences. The basic intelligence program will be developed in accordance with procedures developed and agreed upon by the interdepartmental ad hoc committee, subject to National Security Council approval thereof.

3. National Intelligence Reports and Estimates:

a. Upon initiation of a report or estimate, other than unclassified, except as circumstances as set forth in Paragraph 4 below, the Central Intelligence Agency will notify such departmental intelligence organizations of:

- (1) The problem under consideration.
- (2) The nature and scope of the report or estimate involved.
- (3) The scheduled date of issuance of the first draft.
- (4) The requirements for departmental contributions in each case, in accordance with departmental responsibilities and capabilities, taking into consideration departmental material already in the hands of the Central Intelligence Agency.
- (5) The date upon which such departmental action should be completed.

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b. The Central Intelligence Agency will consult with appropriate heads of the various intelligence organizations in order to review the findings, and to initiate a planned departmental action in each case.

c. Drafting and Review:

(1) The Central Intelligence Agency will prepare an initial draft of the report or estimate, utilizing available departmental contributions. During this period departmental personnel will be available for consultation with CIA analysts with due regard to internal agency demands and commitments under existing liaison arrangements.

(2) Multiple copies of the initial draft report or estimate will be furnished by the Central Intelligence Agency to each of the departmental intelligence organizations with a request for review and preparation, in writing, of departmental comments. The time allowed to the departments for this purpose will vary with the length of the paper and the need for meeting the scheduled date for its dissemination. Release offices indicated by the head of the agency, if any, if in (1) will work the paper will be used for the preparation of such reports.

(3) In the event comments received indicate differences of opinion, the Central Intelligence Agency will arrange for an informal discussion with appropriate departmental personnel, to explore and consider the divergent views. The Central Intelligence Agency, after taking such adjustments as it believes proper, will produce a final draft of the report or estimate for distribution to the departmental intelligence agencies requesting contributions or statements of substantial dissent within a specified period of time. The Central Intelligence Agency will make no changes other than those of a simply editorial nature while the paper is under agency review without informing agencies of such changes.

(4) After review of all reports, the Central Intelligence Agency will publish the statement of concurrence or substantial agreement with the final paper.

d. Urgent Project Procedures:

(1) The Central Intelligence Agency will, at the earliest opportunity, notify the departments that it is undertaking an urgent project.

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(1) Upon application by the Central Intelligence Agency that an "Initial Draft" perhaps been prepared, appropriate departmental or agency experts and consultants will meet to consider the paper.

(2) The Central Intelligence Agency will prepare a final paper for concurrence or substantial dissent by the departmental agencies.

(3) After receipt of all replies, the Central Intelligence Agency will publish the statements of concurrence or substantial dissent with the final paper.

e. Under Exceptional Circumstances:

(1) The Central Intelligence Agency will prepare and disseminate most urgent reports and estimates immediately upon completion and without formal coordination within the departmental intelligence organizations.

(2) Reports and estimates so disseminated will include a statement if the subject of normal departmental coordination has not been reached in each case.

(3) Such reports and estimates will subsequently be subject to normal coordination procedures cited in paragraph 3c above and, if necessary, redistributed upon completion of this process.

f. Deadlines for reporting concurrences or substantial dissents will be made reasonable upon the basis of the foregoing considerations. When such deadlines are not met, and the situation warrants such action, the Central Intelligence Agency will disseminate the paper with a note explaining that the department concerned has neither concurred nor disagreed with the final version for such purposes.

g. Only when the subject of atomic energy is involved, will the Atomic Energy Commission be informed in all prompt manner herein.

"SIGNED"

R. H. MILECKE, JR.
Director of Central Intelligence

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